LECOURSDESIGN 11.01.23

# CULTURE DESIGN QUALIFICATIONS





LECOURSDESIGN CONTENTS 002

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LECOURSDESIGN WE CAN HELP

# We can help if you...

# We help by...

need help recruiting great talent.

• designing cultural artifacts, rituals, and stories that can be shared during employee recruiting.

003

- codifying your unique culture in a Culture Guide as a reference tool for all employees.
- interviewing your staff and developing your unique value proposition as an employer.

struggle to retain talent.

- creating a magnetic culture that attracts and retains talent.
- leading workshops to co-develop the culture that employees seek.
- performing a Discovery phase to identify the reasons employees are leaving.
- designing office spaces that "earn the commute" of your staff.

have multiple offices, divisions, or remote staff with conflicting cultures.

- codifying your unique culture in a single Culture Guide to be used as an onboarding tool.
- leading workshops to co-develop the culture that employees seek.
- designing common cultural artifacts, rituals, language, and stories that are universally embraced.
- writing or revising core values that reflect where you are headed, not where you've been.

need a workplace that reflects your vision and promotes your culture.

- creating artifacts and rituals within your office that tangibly connect people to your culture.
- designing the interiors of your offices as exciting places to come to work.
- designing your office to be a core asset of your brand.

1 DISCOVERY 5-6 WEEKS

2 MAGNETIC CULTURE DESIGN 12-20 WEEKS

(3) CULTURE GUIDE 2 WEEKS

4 MAINTENANCE 1 WEEK

004

### 3-6 MONTHS

1. DISCOVERY

Internal Survey
Internal Interviews
Strategic Plan Review
Brand Review
Culture Review
Findings & Recommendations

2. MAGNETIC CULTURE DESIGN

Core Values
Benefits
Language
Stories
Rituals
Artifacts

3. CULTURE GUIDE

Codify Your Culture
PDF Manual
Compliment to Employee Manual
Compliment to Brand Guide

4. MAINTENANCE

Surveys
Interviews
Workshops
Culture Guide Revisions

# LecoursDesign is a brand and culture agency helping A/E/C\* firms attract great clients and talent.

### Nice to Meet You

Based in sunny San Diego, CA, we work with staff and clients across the country. We have a team of four: two senior designers, a strategist and a web developer. We also consistently work with select creative partners if needed for copywriting, photography, video, or custom illustration.

### We Know A/E/C

You won't waste time onboarding us about the nuances of the A/E/C industry. Our 25 years of expertise provides benchmarks to measure your firm against your peers.

### You'll Enjoy the Process

We're committed to making our work together fun & efficient. You'll appreciate our systems and love of sharing best practices for project management.

Clients tell us we communicate well—listening closely, while respectfully challenging their long-held assumptions.

005

# Scope of Work Sample

CULTURE DISCOVERY & MAGNETIC CULTURE DESIGN



PHASE		PLUS	PRO
Culture Audit	Review and score your firm's current core values, benefits, language, stories, rituals and artifacts. Review employee manual, policies & procedures, and benefits. Client provides examples for review.	•	•
Brand Audit	Review and score 10 key brand touchpoints for potential and existing employees. This would likely include website careers section, welcome kit, brand identity, messaging, recruiting collateral, one social media channel, etc.	•	•
Interviews	20–30 minute qualitative research phone interviews with seven employees. This should be a diverse group representing different locations and experience levels within your firm. Interviews to focus on the employee experience. Interview questions will be co-created by LecoursDesign and you. You invite interviewees, then make introductions to LecoursDesign for scheduling.	•	•
Internal Survey	Develop and implement a firm-wide survey to understand how employees feel about your firm's culture. Survey questions will be co-created by LecoursDesign and you. Share results of the survey and initiatives from firm owners in response to the survey results.	•	•
Presentation	David Lecours delivers a 60–90 min., in-person or Zoom presentation to company leadership. Includes insights, findings and highlights from: culture audit, brand audit, interviews, and survey. Concludes with specific recommendations with timing and estimated fees for Magnetic Culture Design. Opportunity for Q&A. Attendees are encouraged to record or take detailed notes during the presentation.	•	•
Report	Written report containing: scorecard and comments from culture audit and brand audit for each brand touchpoint. Report includes anonymized transcripts from interviews and recommendations with timing and estimated fees for Magnetic Culture Design. Report is delivered as a .PDF		•
TIMING		5 weeks	6 weeks
INVESTMENT		\$9,000	\$12,000  *Does not include travel remimbursement if necessary

PHASE		DELIVERABLES	BASIC	PLUS	PRO
Core Values	These are the foundation of your firm's culture. We write, or refine, up to five core values. This includes either a workshop or survey to gain input from many views within your firm. We write a specific, measurable, behavior that supports each of the five values. We prototype one hero value and how it could be manifested through employee benefit (systems), language, story, ritual, and artifact.	<ul> <li>Workshop or survey for firm input</li> <li>3–5 core values statements</li> <li>3–5 values behaviors</li> <li>Plan for prototyping 1 hero value</li> </ul>	•	•	•
Artifacts	Explore and present three core values artifact concepts. We've created coasters, planters, wall graphics, booklets, video, and interactive team walls for clients. The artifact could be spatial, inclusive, engaging, or operational. Design or create the chosen artifact concept. Provide estimate for production/fabrication of the artifact. Design a welcome kit and provide estimate for production/fabrication.	<ul> <li>3 values artifact concepts (written)</li> <li>Design the chosen artifact concept</li> <li>Design a welcome kit</li> <li>Estimate artifact &amp; welcome kit</li> </ul>	•	•	•
Rituals	Refine one existing ritual to better support values and energize the team. Plan and launch two new rituals to support values, purpose, and vision. Rituals should integrate in-office, hybrid, and remote team members. We've helped clients create firm-wide rituals such as an annual Values Day, integrate peer-to-peer recognition when "exemplifying" a core value, and develop a lecture series.	<ul> <li>Refine existing ritual (1 paragraph)</li> <li>Plan 2 new rituals (2 paragraphs)</li> <li>Colloaborate with client for rituals</li> </ul>	•	•	•
Stories	Write or refine seven stories: origin, purpose, vision, hero value, and three client case stories. All stories will share a common framework: setup, conflict, turning point, and outcome.	<ul> <li>Origin, purpose, vision, hero value stories about 300 words</li> <li>3 client case stories about 600 words</li> </ul>		•	•
Benefits	Develop five new benefits that support core values, including some that bridge the gap for in-office, hybrid and fully remote team members. Develop or refine an onboarding and offboarding plan.	<ul><li>5 new benefits concepts</li><li>Onboarding plan</li><li>Offboarding plan</li></ul>			•
Language	Workshop to uncover unique language opportunities. Write or refine ten words or phrases to support core values and close gap between your firm now and in the future.	<ul><li>1 Language Workshop</li><li>Write or refine 10 words or phrases</li></ul>			•
Culture Guide	The culture guide is a compliment to your brand guide and employee manual. Having your culture initiatives codified in this guide improves new employee onboarding. Existing employees appreciate having a reference guide to establish common expecations across the firm. We write and design the Culture Guide.	<ul> <li>10–20 page PDF Culture Guide</li> <li>Includes chapters on values, systems, language, stories, rituals, and artifacts.</li> </ul>		•	•
Maintenance	To ensure accountability, we include a maintenance check-in with all magnetic culture design plans. Six months after our final deliverables, we conduct a short survey with staff. One year after our final deliverables, we conduct seven interviews and conduct a short survey.	<ul> <li>6 month survey</li> <li>1 year interviews (7) and survey</li> </ul>	•	•	•
TIMING			3 mo.	4 mo.	5 mo.
NVESTMENT			\$15K	\$21K	\$26K

# Case Stories

MAGNETIC CULTURE DESIGN



LECOURSDESIGN CASE STORIES 010

### Murraysmith

Services: Discovery & Recommendations, Core Values, Language, Rituals, Artifacts

You have always been so fantastic on what you did for us; more so, the story behind Murraysmith and how you went about the process, and how you were able to align where we are going. The story, foundation, and process is more important than anything else. You are and have been amazing.

### Objectives

- Communicate pride as engineers that value craft
- Promote firm culture to attract and retain great talent
- Promote that the firm takes care of its people

### Solutions

- Writing of new core values
- Concept and design of a faux craft beer brand coaster for each core value
- New brand identity, marketing collateral, website, report template, and trade show booth



SEE MORE

LECOURSDESIGN CASE STORIES 011

## Kelly & Stone Architects

Discovery & Recommendations, Core Values, Language, Artifacts

The succulent pots are a way to add beauty and keep the core values front of mind. When team members catch each other "in the act" of a particular core value behavior, that pot is a gifted reminder of peer-to-peer recognition.

### Objectives

- Align culture between two offices in Colorado and California
- Develop new language and messaging for consistent communication
- Create an open-source website CMS that can be easily updated with internal resources

### Solutions

- Artifacts and ritual of peer-to-peer recognition of values through rotating succulents
- Custom infographic to communicate the KSA process
- A website that features each employee, a philosophy page and careers page



SEE MORE

LECOURSDESIGN 012

# KAA Design

Rituals and Artifacts

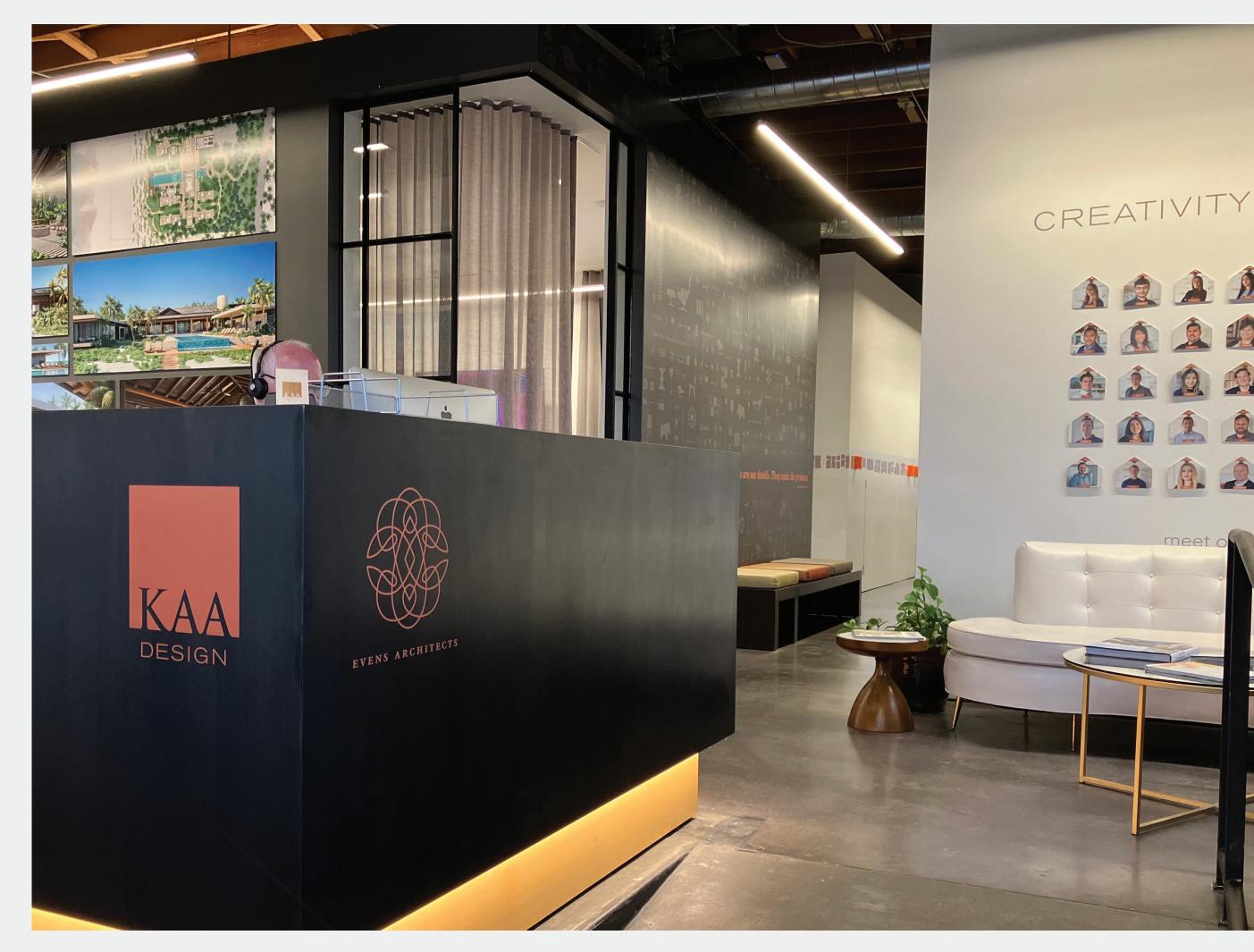
I've read your email blasts through the years because they are thoughtful and helpful. We're going through some big changes here and I'd like to use your voice to help us express ours.

### Objectives

- Extend the brand identity we designed onto a highly visible Los Angeles office exterior
- Design spatial artifacts to make the new office a destination worth commuting to
- Honor the legacy of design legends in KAA's new neighborhood

### Solutions

- Branded conference rooms honoring local design legends: Eames, Shelby and Turrell
- Welcome To Our Neighborhood entry wall mural with 30 custom icons
- Creativity Loves Diversity interactive flip wall with employee fun facts



**SEE MORE** 

# Why Hire Us?

OUR CULTURE, DIFFERENCE, TEAM, AND CLIENTS



### Our culture, and how it benefits our work with clients

#### OUR VALUES ARE THE FOUNDATION OF OUR CULTURE



### Continually evolve

Marketing and culture are never done and never perfect. We continually improve.



#### HOW CLIENTS BENEFIT

Our 28 years focused in the A/E/C industry provides a baseline for us to compare your firm against your peers. After the Discovery phase, we'll share recommendations for how to improve your culture. We also offer maintenance to help new behaviors evolve into habits.

In our weekly staff meetings, each person shares something inspiring. Then we archive the inspiration. As a result, we start each new client project brimming with new ideas.

Feed yourself well

The quality of our input = the quality

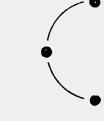
of our output. We must nourish

ourselves to be creative.

We utilize project management tools like Asana to proactively communicate project expectations. But there are other times when an old-fashioned phone call is more effective. Usually, we deliver good news, but we aren't afraid to have

crucial conversations when needed.

Utilizing systems grants us time and energy to do the deep work necessary for creative breakthroughs. We go all-in to codesign your firm's culture to be unique and magnetic.

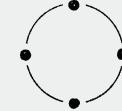


### None of us are as smart as all of us

We utilize the strengths of our teammates to achieve greatness and create connection.

### Embrace systems & order Communicate with clarity & courage

We are methodical and find joy in A great designer is a great order, structure, and organization. communicator.



014

You know your business and culture best. Our job is to draw great ideas from you and give you the tools and courage to implement them. Through a constant feedback loop, we iterate with your team to co-create a culture we are all proud to share.



### 100% Focused on Architecture/Engineering/Construction (A/E/C)

LecoursDesign is a national brand and culture agency helping only A/E/C firms attract great clients and talent. You won't have to teach us about A/E/C marketing. We know what it takes to create an exceptional A/E/C brand and firm culture. LecoursDesign was honored by SMPS for four national awards: Best Rebrand (2018), Website (2018 & 2020), and Print Recruitment Promotion (2018).



### You'll Work With an Elite Team

All we have is a focused, elite team. Get to know them on the next page. There's no bait-and-switch handoff to junior staff doing the work. Staying small allows us to be selective and focused on a few projects at a time. Our proven alliances with senior consultants and craftspeople ensure top-notch, reliable creative work.



### Proven Process and Peer Endorsements = Low Risk

We understand that hiring a creative agency that you've never worked with is risky. You don't have time or budget to fire the agency and start over. But we come highly recommended by many of your AEC marketing peers. Lecours Design offers a proven process and a track record of successful branding projects. We're committed to making our work together equally successful and fun.

LECOURSDESIGN OUR TEAM 016









### David Lecours

Principal & Strategy Lead

As a strategist, designer, writer and speaker, David is on a mission to help A/E/C firms attract great clients and talent.

David graduated from the University of Southern

California thinking he would become an architect. But,
he discovered a passion for marketing while working for
Paramount Pictures and Reebok. David attended UCLA
to study—and eventually teach—graphic design. David
achieved his Certified Professional Services Marketer
(CPSM) designation from SMPS and was named "Marketer
of the Year" by SMPS San Diego.

David is a two-time TEDx presenter and former co-host of the PSM show podcast. David and his wife have a young son and also loves pickleball, succulents and skateboarding in his hometown of Encinitas, California.

Petra Ives

Design Director

Shortly after finishing Design School in Munich in 2000, love transplanted Petra from her orderly and rainy home of Germany to laid-back, easy-living San Diego. She embraced Southern California wholeheartedly and picked up hiking, surfing, and the taste for sushi. She went back to school to expand her design education and polish her English skills starting at San Diego City College and finishing at San Diego State University. Petra joined AIGA to network, lead events, and extend her creative family.

Now, fully rooted, Petra splits her time between branding and design strategy, teaching design at the City College, traveling, and spending time with her husband and two kids.

### John Dennis

Web Developer

John Dennis has been a digital designer and developer for 25 years. He is past president of AIGA San Diego. John holds a Bachelors and Masters degree in Fine Arts from the University of Wisconsin. John worked at two international media development and marketing teams, Time Warner Interactive and Qualcomm. His strong background in graphic design, multimedia interface design and content planning, makes John comfortable working with engineers, marketing managers and the zaniest of designers. In addition, John has dedicated many years to an intensive investigation of design and development with WordPress.

John is married and enjoys yoga and music in his hometown of La Jolla, California.

### Emily Castillo

Senior Designer

Emily's love for art and design has been a defining aspect of her life since an early age. Her exceptional creative projects have been recognized with numerous accolades in various art competitions throughout her school years. Her unwavering dedication and tireless efforts have paid off, as she gained invaluable experience in Design & Marketing over the course of her seven-year career in Texas. Driven by her ambition to make her dreams a reality, she earned a BFA in Communication Design from Texas State University with honors in 2015.

Currently based in Santa Fe, her passion for design and creativity continues to flourish, and she draws inspiration from activities such as longboarding, gaming, and different art forms during her late-night hours.

LECOURSDESIGN CLIENT EXPERIENCE & REFERENCES 017

### Architecture

Aquatic Design Group

BSB Design

Chris Barrett Design

Evens Architects

Hoerr Schaudt

Ike Kligerman Barkley

International Parking Design

Island Architects

Johnson Wen Mulder Architects

KAA Design Group

Kelly & Stone Architects

Kirkpatrick Architects

Kligerman Architecture & Design

KTUA

Marc Appleton & Associates

Miller Design

Schmidt Design Group

Sillman Wright Architects

Toll Hammerschmitt Design

Tucker Sadler Architects

Vasquez Marshall Architects

### Engineering

Ascent Environmental

Akela Engineering

Brummitt Energy / Støk

BSE Engineering

Dibble

ESA

Geocon

Geotek

LSA

MA Engineers

Michael Wall Engineering

Murraysmith

Nasland Engineering

Psomas

R&M Consultants

Randall Lamb

Rick Engineering
Salas O'Brien

TK1SC

Vertex

### Construction

The Ambrose Hotel

Anderson Woodworks

Bay Shades

Bergelectric

Convergent

Drew George & Partners

Everyday Energy

Grunow Construction

Lang Contracting

SC Builders

T.B. Penick & Sons

Schnetz Landscape

Shawn Nelson Builders

W.E. O'Neil

Wermers General Contractors



























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Thank you for considering LecoursDesign as your culture partner.

We're excited to work together.

